UNITED STATES AFRICA COMMAND

Command Overview

Major General Mike Snodgrass

Chief of Staff

PARTNERSHIP · SECURITY · STABILITY

U.S. Africa Command Mission Statement

United States Africa Command, in concert with other U.S. Government agencies and international partners, conducts sustained security engagement through military-to-military programs, military-sponsored activities, and other military operations as directed to promote a stable and secure African environment in support of U.S. foreign policy.

Our focus is to build the capacity of our African partners to:

- **Reduce conflict**
- **Improve security**
- **Defeat violent extremism**
- **Support crisis response**

UNITED STATES AFRICA COMMAND

Africa's Size and Diversity

11.7 million square miles

About 3-1/2 times the size of the Continental United States

Dakar to Mogadishu = 4365 miles

Chicago to Honolulu = 4250 miles

Tunis to Cape Town = 4885 miles

New York to Moscow = 4674 miles

53 nations

888 million people (14% of Earth pop.)

Over 800 ethnic groups and 1000 languages

UNITED STATES AFRICA COMMAND

A 21st Century Organization

U.S. Africa Command
Stuttgart, Germany

SETAF	AFAFRICA	MARFORAF	NAVAF	SOCAFRICA
Vicenza, Italy	*Ramstein, GE*	*Stuttgart, GE*	*Naples, Italy*	*Stuttgart, GE*

UNITED STATES *A*FRICA COMMAND

Interagency Leaders

Legend:
- Dept of State
- USAID
- Other

Special Staff

Foreign Policy Advisor

Commander USAFRICOM

Senior Enlisted Leader

Deputy to the Commander Civ-Mil Activities

Deputy to the Commander for Military Ops

Senior Development Advisor

Chief of Staff

Office of Shared Services

Outreach	Intelligence & Knowledge Development	Strategy, Plans & Programs	Operations & Logistics	C4 Systems	Resources
Director	Director	Director	Director	Director	Director
Dep. Director	Dep. Director	Dir. Plans	Dep. Director	Dep. Director	Dep. Director
	IC Reps.	Dir. Programs	OFDA Rep.		
		Treasury Rep.	DHS Rep.		
		USCG Rep.			

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Our Team in Africa

- **Offices of Security Cooperation (OSCs)**
- **FY09 Planned Expansion**
- **Defense Attaché Officers**
- **AFRICOM Liaison Officers**
- **Bilateral Assistance Officer**
- **Maritime Assistance Officers**
- **OEF-TS Activities**
- **Liaison officer in Southern Sudan**
- **Combined Joint Task Force – Horn of Africa (CJTF-HOA)**
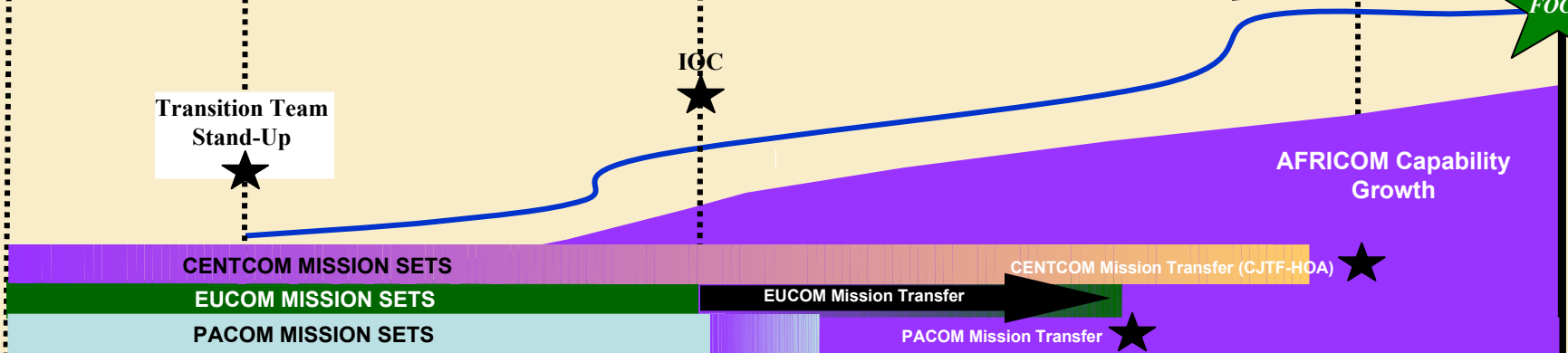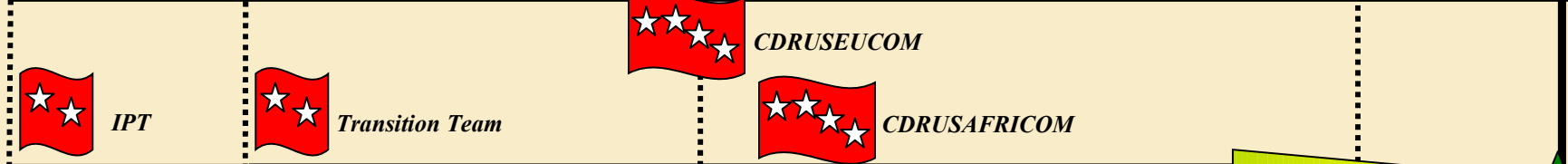- **CJTF-HOA Country Coordination Element (CCE)**

UNITED STATES AFRICA COMMAND
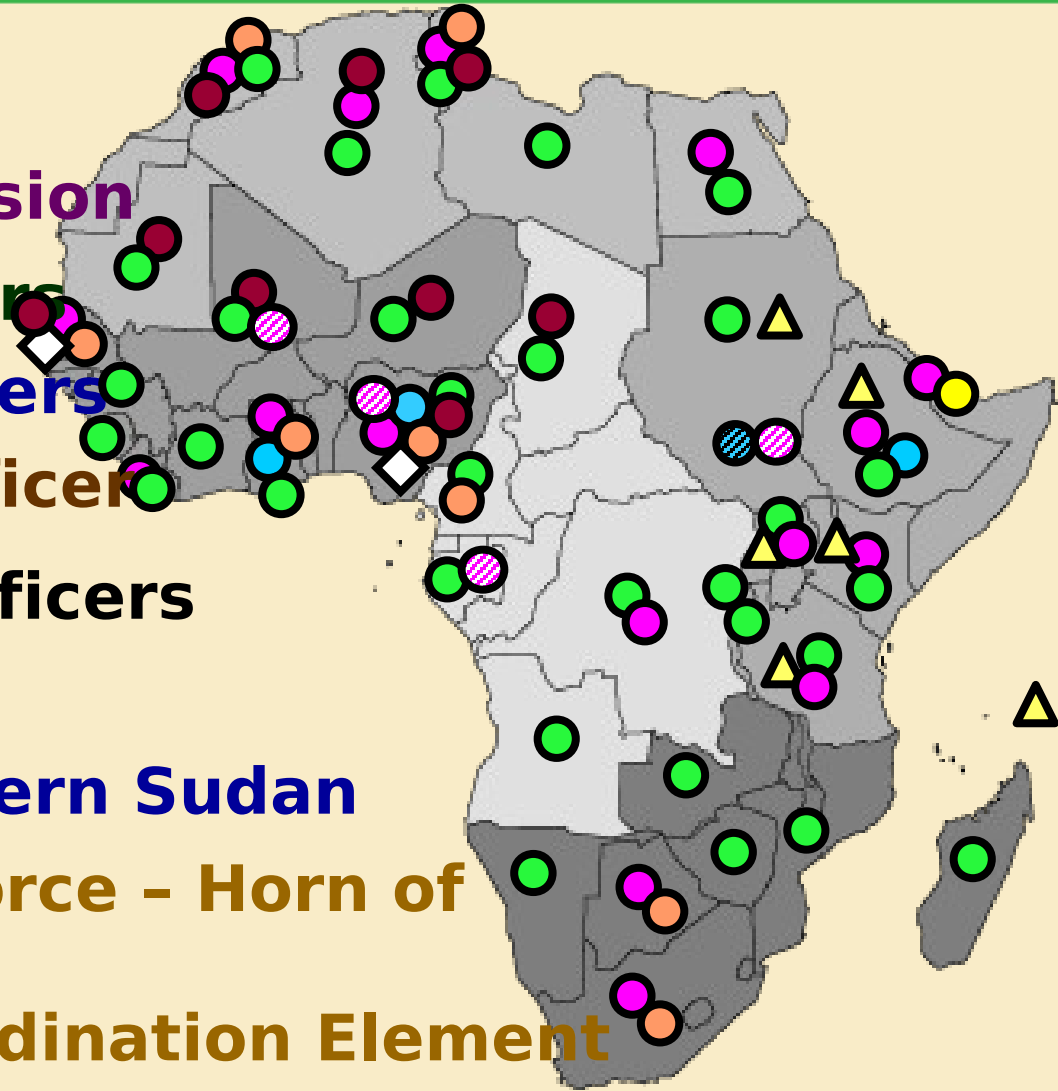
Mission Transfer Execution

13 Nov 06   **1 Feb 07**   **30 Sept 07**   **1 Oct 08**

Phase I	**Phase II**	**Phase III**	**Phase IV**
Implementation Planning	*Transition Planning*	*Command Maturation*	*Final FOC Validation*

CDRUSEUCOM

IPT   Transition Team   CDRUSAFRICOM

OSD / JS LEAD   **EUCOM provided support**   **AFRICOM Staff Development and Certification**

FOC

IOC

Transition Team Stand-Up

AFRICOM Capability Growth

CENTCOM MISSION SETS   CENTCOM Mission Transfer (CJTF-HOA)

EUCOM MISSION SETS   EUCOM Mission Transfer

PACOM MISSION SETS   PACOM Mission Transfer

Key Phase Tasks:

- Missions	- Strat Comms	- Continue HQ growth	- AFRICOM Certification
- Structure	- Assemble team	- Develop staff functionality	
- Authorities	- Develop base support plan	- Integrate component headquarters	
- HQ location	- Plan mission and AOR transfer	- Transfer of responsibilities	- Declare FOC
- Resources	- IOC progression	- JFCOM-led training and validation	
- Manpower	- Finalize training plan		
- Strat Comms	- Execute ceremony		

Manning	-	▬▬▬
Operational Capability	-	▬▬▬

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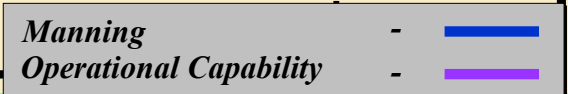
A Continent of Challenges

Across the Continent: Poor Governance, Exploding Population, Depletion of Fishing Grounds / Maritime Security, Stress on Water & Resources

Chad / Sudan / CAR: Darfur, North-South Sudan, Insurgencies

Trans-Sahel: "Undergoverned" Areas, Transnational Extremism

Horn of Africa: Chaos and Instability

West Africa / Gulf of Guinea: Influx of Illegal Drugs, Oil Theft, Corruption, Instability, Fragile States

Great Lakes: Instability & Insurgencies

Southern Africa: HIV/AIDS, Zimbabwe Instability

Tunisia
Morocco
Algeria
Libya
Mauritania
Mali
Niger
Chad
Sudan
Eritrea
Senegal
BF
Darfur
Guinea
Cote d'Ivoire
Nigeria
Ethiopia
Guinea-Bissau
CAR
"Somalia"
Sierra Leone
Liberia
Ghana
Cameroon
Uganda
Kenya
Democratic Republic of the Congo
Rwanda
Burundi
Tanzania
Zimbabwe
Mozambique
Botswana
Swaziland
South Africa
Lesotho

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Creating a New Analytic Culture

Traditional political-military analyst

Socio-cultural "human terrain" analyst

- **Maintain military OOB**
- **Understand doctrinal templates**
- **Versed in "maneuver" COP**
- **Understand political framework**
- **Toolset compatible with mission**
- **Structured data sets**
- **Effective technical collection solutions available**
- **Existing analysis and reach back for <u>some</u> African problem sets**
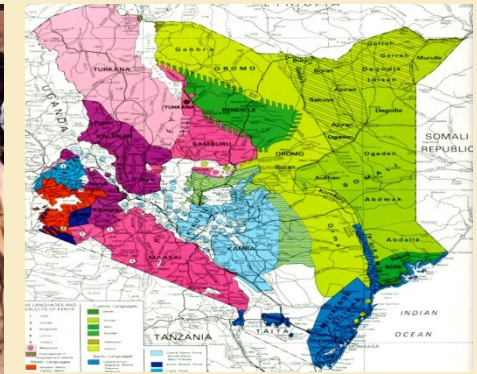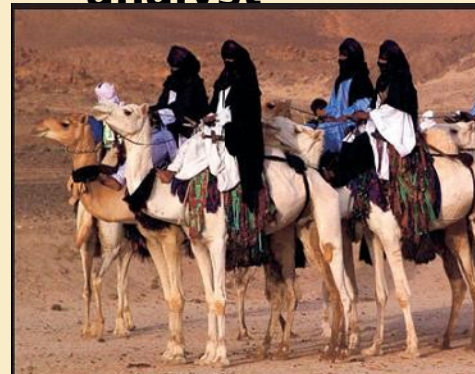
- **Understand tribal and clan composition down to tribal elder level; maintain human terrain "OOB"**
- **Understand ethnic/religious disposition & issues**
- **Understand unstructured data sets across all domains (hardcopy to internet to JWICS)**
- **Able to geo-tag and geo-reference social data; use non-standard toolsets**
- **Develop & implements creative collection & "data-mining" strategies**
- **<u>Self-reliant</u>; sparse "reach back" for many problem sets**

Dramatic Demographic Shifts

Lifetime Births Per Woman

Highest

Niger	**7.3**
Mali	**7.3**
Uganda	**6.8**
Somalia	**6.6**
Afghanistan	6.6
Yemen	6.4
Burundi	**6.4**
DRC	**6.3**
Burkina Faso	**6.3**
Angola	**6.2**

Lowest

China, Macao	0.9
Hong Kong	1.0
Singapore	1.1
Taiwan	1.1
South Korea	1.2
Lithuania	1.2
Japan	1.2
Czech Republic	1.2
Belarus	1.2
Ukraine	1.2
Russia	1.4
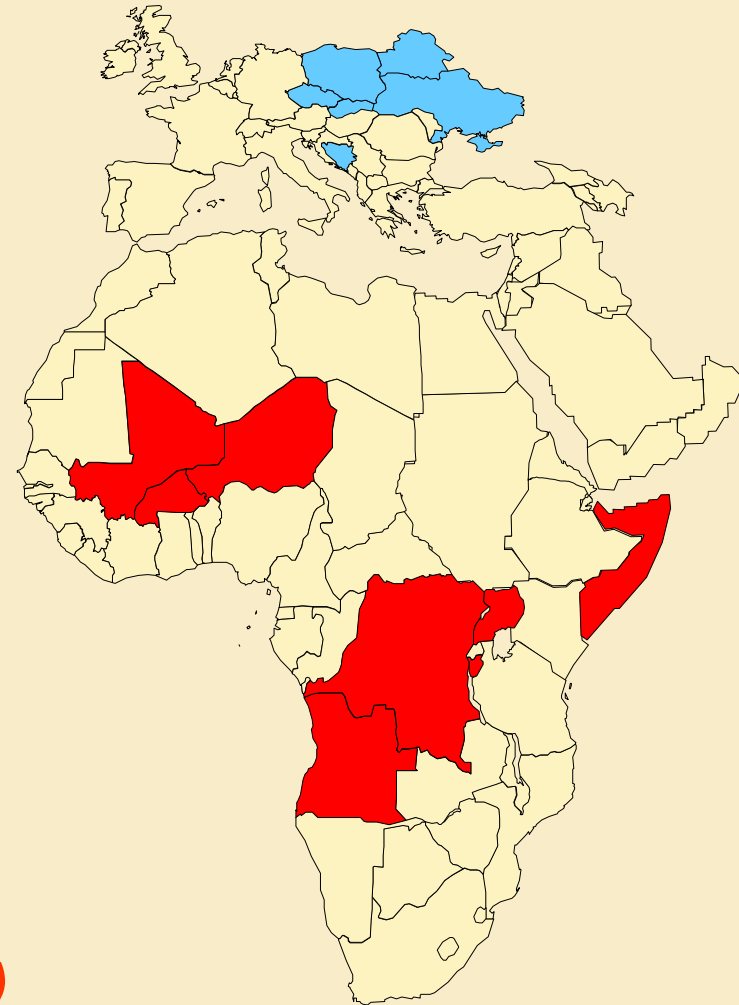
(2.1 births per woman is replacement rate)

Source : US Census Bureau International Programs Center, 2008

Explosive Growth in Population

* *Will triple in size:* Burundi, *DRC*, *Guinea Bissau, Liberia, Niger, Uganda*

2007 (millions)

1. China	1,329
2. India	1,169
3. US	**306**
4. Indonesia	232
5. Brazil	192
6. Pakistan	164
7. Bangladesh	159
8. Nigeria	**148**
9. Russia	142
10. Japan	128

2050 (millions)

1. India	1,658
2. China	1,409
3. US	**402**
4. Indonesia	297
5. Pakistan	292
6. Nigeria	**289**
7. Brazil	254
8. Bangladesh	254
9. *DRC	**187**
10. Ethiopia	**183**
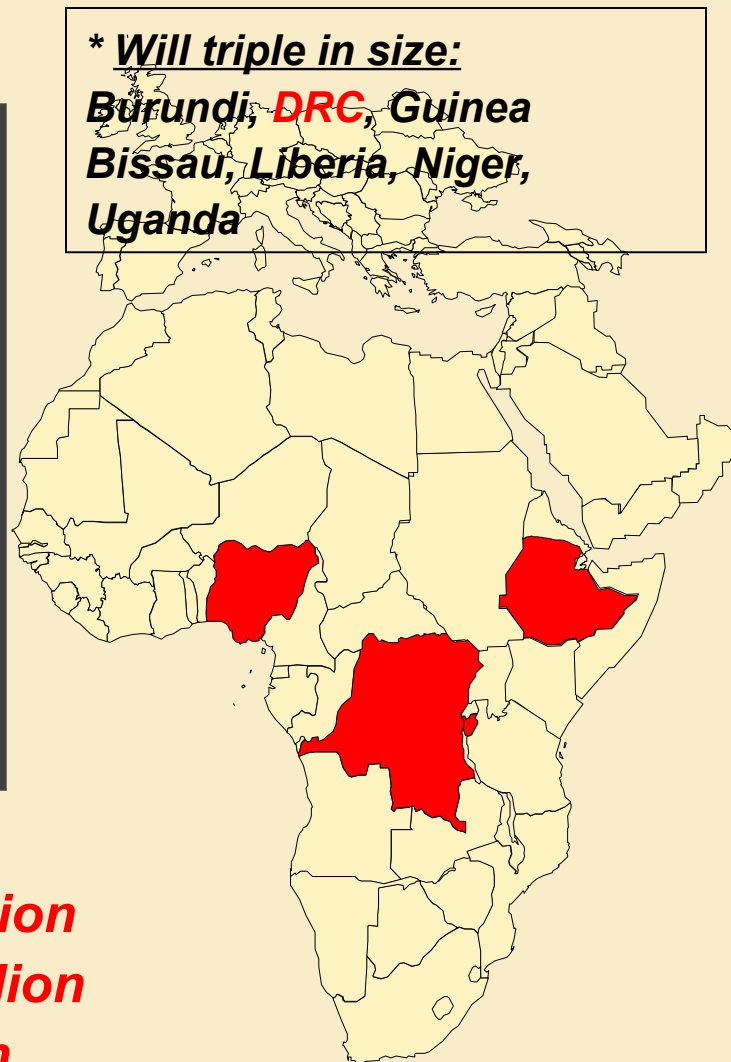
Africa now:

14% of world's people

17% by 2025

21% by 2050

Africa now:

2007: 967 Million

2025: 1.36 Billion

2050: 2 Billion

Source : UN Population Division 2007

The Big Picture:
Demographic Stress Factors

DEMOGRAPHIC STRESS, 2000 – 2010
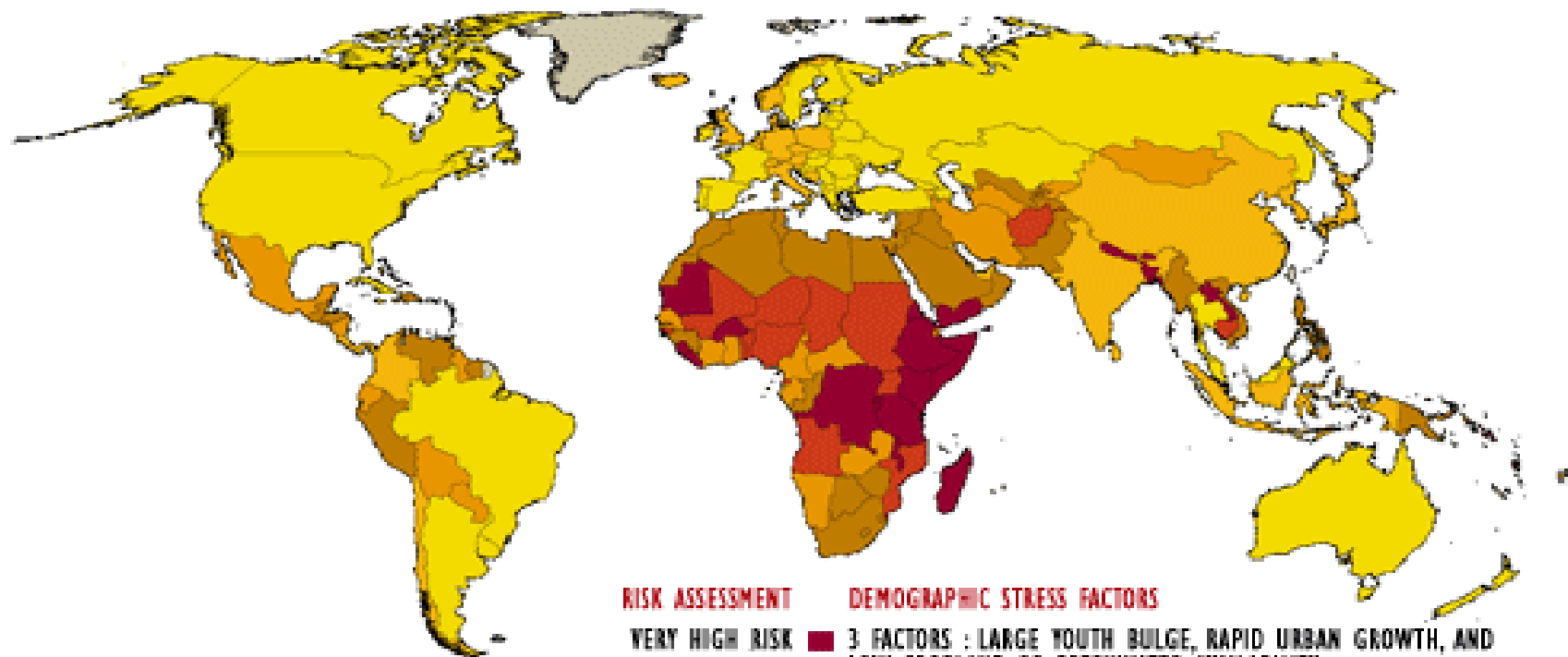
RISK ASSESSMENT	DEMOGRAPHIC STRESS FACTORS
VERY HIGH RISK	3 FACTORS : LARGE YOUTH BULGE, RAPID URBAN GROWTH, AND LOW CROPLAND OR FRESHWATER AVAILABILITY
HIGH RISK	2 FACTORS : LARGE YOUTH BULGE AND RAPID URBAN GROWTH
HIGH RISK	2 FACTORS : LARGE YOUTH BULGE, AND LOW CROPLAND OR FRESHWATER AVAILABILITY
	1 FACTOR : LARGE YOUTH BULGE
ELEVATED RISK	1 FACTOR : LOW CROPLAND OR FRESHWATER AVAILABILITY
	NO APPARENT DEMOGRAPHIC STRESS (AMONG FACTORS STUDIED)
	NO DATA

Source: *Population Action International, The Security Demographic: Population and Civil Conflict After the Cold War*

Our Strategy

Lines of Effort

Deter and defeat activities which undermine US interests

Improve the Security capabilities of African states, and organizations

Support USG agencies

Strengthen relationships and expand network of partners

Build the command

Theater Strategic Endstates

African nations and organizations provide for their ~~own security~~

Governments can mitigate threat from Violent Extremist ~~Organizations~~

Countries maintain professional militaries that respond to civilian authority, respect rule of law and human rights

Our Strategy in Practice

Africa Partnership Station (APS) – Oct 2007 – Apr 2008

Requirement

West African nations seek to improve maritime security

Request

Gulf of Guinea Ministerials Cotonou, Benin – Nov 2006

Communicate

Announcement of APS in Washington DC

Implement

APS deploys – conducts events requested by partners

Assess

How well executed? How well did it meet partner needs?

Follow-Up

Listen to Partners: New Requirements? Continue Program? Extend Program to Other Domains?

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Ends - Theater Strategic Endstates

- **Endstate 1**: African countries/orgs able to <u>provide for own security/contribute to security on the continent</u>

- **Endstate 2**: African govts/regional security establishments have <u>capability to mitigate threat from violent extremism</u>

- **Endstate 3**: African countries/orgs maintain <u>professional militaries</u> that respond to civilian authorities, respect rule of law, abide by international human rights norms

Endstates assigned in the
Guidance for Employment of the Force (May 2008)

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Ways: Lines of Effort

- **LOE 1: Deter or defeat activities which undermine or threaten U.S. interests.**
- **LOE 2: Develop and improve the security capabilities and capacity of designated African states, the AU, and regional organizations.**
- **LOE 3: Support USG agencies in implementing USG security, diplomatic, and development policies.**
- **LOE 4: Strengthen existing relationships and expand USAFRICOM's network of partners on the continent.**
- **LOE 5: Continue evolution of the command: develop and adapt command structure, systems, processes, and theater posture to enable USAFRICOM's activities and its cooperation with partners.**

Means – Focusing Resources

- **Africa's importance to the U.S. continues to increase**

- **DoD shifting from contingency-based approach to strategy and steady-state activities-based approach**

- **Both demand adequate resources to execute U.S. Africa Command's theater strategy**

Level of resources allocated in the past to conduct sustained security engagement in Africa not sufficient to achieve the command's strategic endstates

Africa Partnership Station (APS)

- **Themes**
  - Maritime Security and Safety are vital to regional prosperity
  - US and partners are committed to enabling African solutions
  - Building trust through transparency and collaboration
- **Successful Development**
  - Coalition support
  - NGO participation
- **USS Fort McHenry: 11/07 – 04/08**
- **HSV Swift: 01/08 – 06/08**
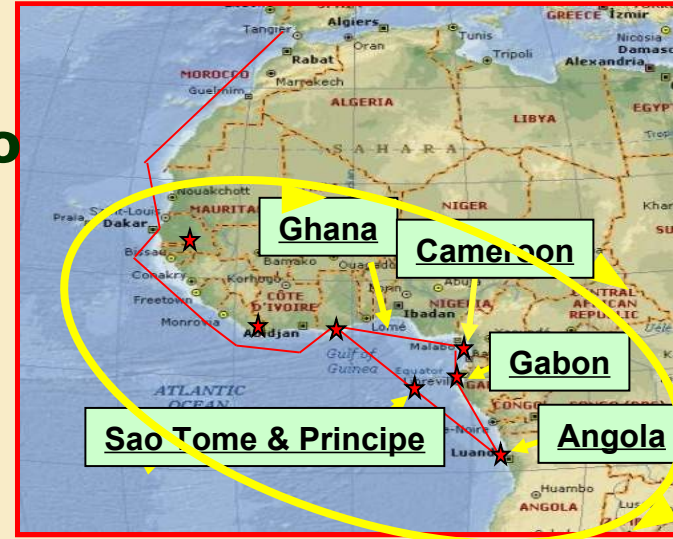
Operation ASSURED VOICE

- Operation ASSURED VOICE is an overarching Information Operations program designed to shape all of our activities that have an *impact* in the *Information Environment*
- Lines of Operation to counter Violent Extremist Organizations:
  - **Counter VEO Ideology**
  - **Counter VEO Propaganda**
  - **Counter VEO Recruitment**
- OAV seeks to harness all available knowledge, expertise, and resources to enable the conduct of:
  - **Synchronized, Coordinated Actions and Activities to counter VEO Influence**
  - **Support to US Public Diplomacy efforts**
  - **Measurement of our Effectiveness to better direct future activities**
- **www.magharebia.com**

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Liberia Security Sector Reform

- **$209M over four years to create a new Liberian army by 2008**
  - **~ 2000 soldiers trained**
  - **First Battalion of AFL stood up in Aug 08**
  - **Brigade HQ, 2 infantry battalions, MP company, band**
  - **Contractor-provided training, uniformed mentors**
  - **Provided all training, equipment, and infrastructure construction**
- **UN Mission in Liberia (since Sep**
  - **Mission: To provide security for Libe**
  - **$714.9M for UN FY06**
  - **~ 17,000 total personnel**
  - **90 fatalities**

Air Security

- **EUCOM, through USAFE, supports USG "Safe Skies for Africa" program**
- **Goal is to improve radar coverage and air traffic control over Africa**
  - **Presently, radar coverage is limited**
- **Costs of "ungoverned" airspace**
  - **Potential for trafficking**
  - **Poor air safety**
  - **Reduction in economic potential**

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State Partnership Program

tah -- Morocco
nce 2003

yoming -- Tunisia
nce 2004

ermont -- Senegal
nce 2008

. Dakota -- Ghana
nce 2004

alifornia -- Nigeria
nce 2006

. Carolina -- Botswana
nce 2008

ew York -- South Africa
nce 2003

Partners a U.S. state's National Guard with an African partner for training, exercise, and relationship building

A Diverse African Environment

- **Opportunities**
  - Rapidly growing economies
  - Increasing democratization
  - Emerging regional security & economic communities
  - Growing political will to confront challenges

- **Security Challenges**
  - Piracy and Trafficking
  - Non-Professional / Irregular Militaries Terrorism & Extremism
  - Ethnic Strife
  - Undergoverned Areas

QUESTIONS??

UNITED STATES *A***FRICA COMMAND**

Back-Up Slides

For More, Visit
http://www.africom.mil

News, Features, and a BLOG

Africa Partnership Station 2009

- **Final planning conference November 2008**
- **APS NASHVILLE will deploy January 2009**

- **Vision:**
  - Employ multiple assets:
  - Navy and Coast Guard Vessels, Marine Task Force, Fly Away Training Teams, Seabees
  - Leverage previous success to increase participation by sub-regional powers
  - Encourage regionalization

- **Long Term:** Transition Capacity Building to Regional Maritime Center of Excellence

APS NASHVILLE

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FLINTLOCK 09

[FL]INTLOCK is a biennial Special Operations [ex]ercise that is focused on training with [Co]unter-Terrorist (CT) and other select [un]its in the TSCTP nations in Northern [an]d Western Africa.

[O]BJECTIVES:
[•] Build upon the success of FLINTLOCK 07
[an]d SILENT WARRIOR 08
[•] Develop stronger military to military partnerships
[•] Establish a functioning Multinational Coordination
[C]ell (MCC)
[•] Enhance multi-national cooperation efforts across the region.

SPAIN

MOROCCO

MALI

BURKINA FASO
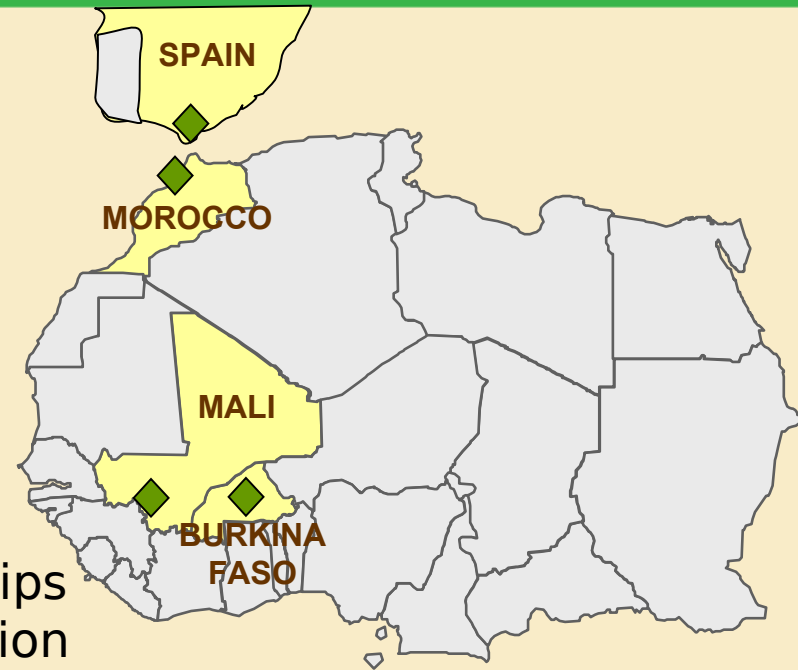
Combined Joint Task Force – Horn of Africa

- **Forces located in Djibouti plus Country Coordination Elements across East Africa**
- **Lines of Effort:**
  - Relationship Building
  - Increase Security Capacity
  - Civil Military Operations
- **Major Activities**
  - Mil-to-Mil Activities: common skills and military professionalism
  - Civil-Military Operations: infrastructure support to temper conditions favoring extremism
  - Relationship Building: forging mutual trust and confidence

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Logistics – ADAPT Program

## *Africa Deployment Assistance Partnership Team*

- Initial successes with Ugandan Military 14-25 July 2008
  - Enhances African National Military partner and African Standby Force force projection
  - Focuses on military logistics and transportation to help African partners build their own sustainment capacities
  - Supports existing TSC programs ACOTA and APS
- Way-Ahead: Develop ADAPT engagement plan for all ACOTA trained nations

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Peacekeeping – ACOTA Program

Africa Contingency Operations Training and Assistance

- The US has been training African peacekeepers through ACOTA since 1997
  - Enhances existing African peace keeping capabilities
  - Focuses on peacekeeping skills, humanitarian operations, human rights, and rules of engagement in peacekeeping scenarios
  - Trains ~20 battalions a year
- $54 million in FY09
  - Trained peacekeepers in UN and AU ops – increases African participation

ACOTA Participants
Planned Participants

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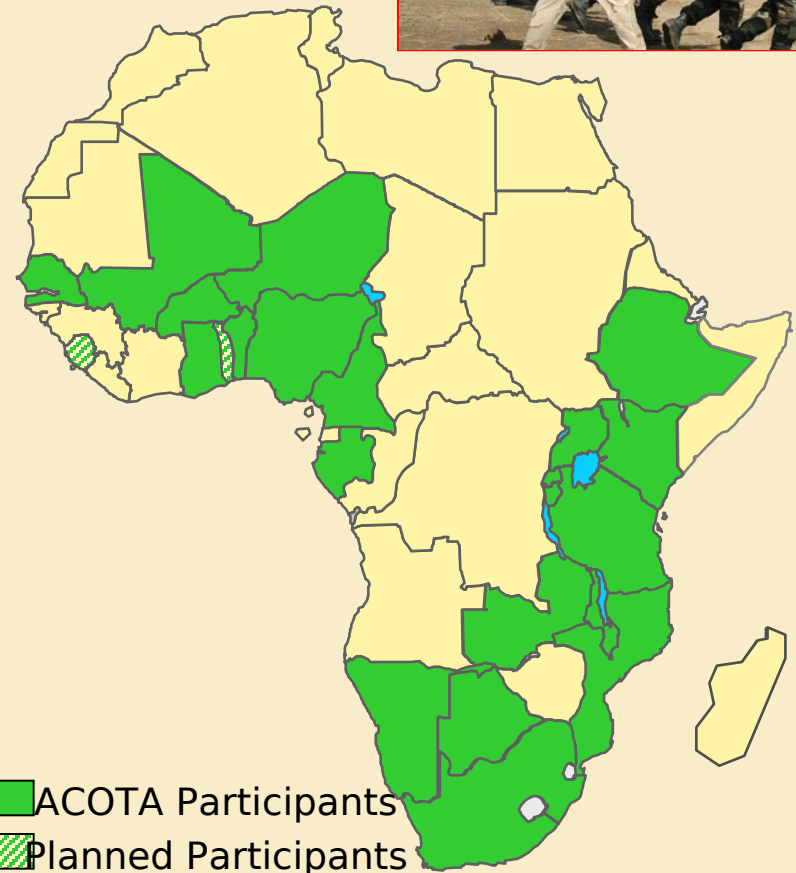
Theater Security Cooperation

International Military Education and Training (IMET)
Giving future and current leaders an American perspective

Military-to-Military Contacts (M2M)
Engaging African militaries at all echelons

Foreign Military Finance (FMF)
Supporting Africans with what they need to succeed

DoD HIV/AIDS Prevention Program (DHAPP)
Improving medical infrastructure and educating people

Humanitarian Mine Action (HMA)
Making land usable: turning hazards into resources

www.Magharebia.com

- **Internet information source targeting audiences in North Africa**
- **Original content provided by 25 indigenous writers and key communicators published in three languages**
- **Seeks to**
  - **Persuade targeted audiences not to join or support global terrorist organizations**
  - **Deny terrorist groups a recruiting advantage and sanctuary**
  - **Promote important regional and international interests**
- **General theme guidance focuses on:**
  - **Counter-terrorism, -extremism**
  - **Regional and int'l structures integration**
  - **Creation of strong, accountable institutions**
- **A vehicle for AMEMB and HN to request attention to a particular theme, event, or issue**

Tunisia
Morocco
Algeria
Mauritania

Maritime Security Initiatives

- **Goals:**
  - **Improved maritime domain awareness**
  - **Enhanced African regional maritime security and regional cooperation**
  - **Reduced piracy and "freedom of action" of traffickers and terrorists**
  - **Illegal fishing is countered**
  - **Enhanced sovereignty and security**
- **EUCOM actions:**
  - **Ship visits and maritime training**
  - **Provision of equipment**
    - **Boats, Coastal Radars, and Automated Identification Systems (AIS)**

UNITED STATES AFRICA COMMAND

Deputy Commander Terms of Reference (TOR)

DCMA

"…reviews and advises…"

"…directs activities related to…"

DCMO

"…directs activities related to…"

"…reviews and advises…"

Contingency and other operations

Joint training, readiness, exercises

Military-to-military contacts

Peace support operations

Humanitarian assistance

Security assistance

Security sector reform

Support to peace support operations

Preventative health activities

HIV/AIDS activities

Disease control plans

Foreign Military training and professional development

MAPES = 95
EUCOM (77), CENTCOM (55) and PACOM (14)

Commander Decision = 3 (2/1)
- OEF-TS
- CONPLAN 4242-7140
- CJTF-HOA

Outreach & Special Staff = 7 (7/2)
- P-IATF
- SC
- SLEP
- PTSD
- RLE
- AIDS-P-WG
- SA-CC

Resources = 3 (1/2)
- PP&P
- A&SR
- RAM

SPP = 37 (32/23/13)
- DHAPP
- CTFP, IMET, FMS-T
- HA
- EUM, FMF/FMS,
- USCG /IPSLO
- TSCMIS
- Mil-Mil
- CJCS Ex
- EDA, EX Lic NDAA 1206
- OSC
- GPOI ACOTA
- Pol Mil Eng
- RA
- LSSR
- CNT
- Africa Endeavor
- ACSS
- MSI
- IMATT
- TSC
- SST
- GS RDMCOE
- HOA MRX

IKD = 7 (7/6/1)
- INT Enabler
- CM
- Force Apps
- CI & HUMINT
- A&P
- INTEL Plans & ARCH
- OEF-TS ICB

C4SYS = 8 (3/5/0)
- MISI
- ERIES
- AU C3IS
- ISO
- ND
- NE
- NM
- CS/IS

OPLOG = 30 (26/16/0)
- AT ORD
- FP MOAs
- JOC Ph I
- JOC Ph II
- Medical
- GFM
- PR
- FPWG
- DoD RWDS
- DO
- AT-T-WG
- JPRC
- OBC
- AWI
- ADSP
- A-Mgt
- JPM
- OAV
- STO
- DRRS
- ACSA
- FP
- JPRC
- EN-PExCon
- PSYOP / MIST
- BioM
- CNTRG
- TR /TSP

As of 1 OCT 2008